2023 Annual Implementation Plan

for improving student outcomes

Yarra Primary School (5271)



Submitted for review by Saraid Doherty (School Principal) on 01 February, 2023 at 04:19 PM Endorsed by Jane Greig-Hancock (Senior Education Improvement Leader) on 18 March, 2023 at 01:32 PM Endorsed by Peter Brace (School Council President) on 28 March, 2023 at 10:27 AM

Self-evaluation summary - 2023

	FISO 2.0 dimensions	Self-evaluation level	
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding	
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core		
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Embedding	

Assessment	development, and imple classrooms. Systematic use of asses	and evidence to drive the prioritisation, ementation of actions in schools and essment strategies and measurement practices edback on student learning growth, attainment es	Embedding
Engagement Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school		nities, and organisations to strengthen nd engagement in school ce and agency, including in leadership and	Embedding
Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students		es and active partnerships with families/carers, community organisations to provide	Embedding
		This was agreed to via leadership school construction. - Strong and more consistent Leadership, that I 2021 - Positive responses to staff opinion survey	ultation and feedback sessions in teams. nas seen significant improvements in one year following school review in

Considerations for 2023	Extension programs/activities - Literacy/Mathematics. Tournament of the Minds
Documents that support this plan	

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	Increase percentage of students top 2 bands in Year 5 Numeracy to 40%-Student Survey for 'emotional awareness and regulation' to 72% positive endorsement-Student Survey for 'perseverance' to 80% endorsement
To optimise literacy and numeracy outcomes for all students.	Yes	By 2025 the percentage of students in the top two bands of NAPLAN, Year 5: • Reading will increase from 52 % (3-year average 2018-2021) to 60 % (average 2022-2025). • Writing will increase from 23% (3-year average 2018-2021) to 30% (average 2021-2024). • Numeracy will increase from 36% (3-year average 2018-2021) to 45% (average 2022-2025).	In 2023 Top 2 Bands,-60 percent of Year 5 Reading -40 percent of Year 5 Writing -45 percent of Year 5 Numeracy
		By 2025 the percentage of students above benchmark growth in NAPLAN Reading to increase from24% (3-year average 2018-2021*no 2020 data) to 32% (average 2022 - 2025). Writing to increase from 21 % (3-year average 2018-2021) to 30% (average 2022 - 2025). Numeracy to increase from 20 % (3-year average 2018-2021) to 25% (average 2021 - 2025).	In 2023 Above Benchmark Growth,-32 percent Reading-30 percent Writing-25 percent Numeracy

		By 2025 increase the percentage positive endorsement for the below School Staff Survey factors: • Academic emphasis factor from 66% (2021) to 71%. • Collective efficacy factor from 75% (2021) to 80%. • Guaranteed and viable curriculum factor from 58% (2021) to 70%. • Professional learning through peer observation factor in the Teaching and Learning-Practice improvement module from 20% (2021) to 40%. • Understand how to analyse data factor in the Teaching and learning evaluation module from 47% (2021) to 60%	Academic emphasis - 72% (match 2022 result)Collective Efficacy- 86% Guaranteed and Viable Curriculum-76%Professional Learning-45%Analyse Data - 80%
To build student agency to maximise learning growth.	Yes	By 2025 to increase the percentage positive endorsement for the student Agency and Voice factor in the student development module on the Parent Opinion Survey from 77% (2021) to 85%.	Student Agency and Voice-80%
		By 2025 to increase the percentage positive endorsement Student Voice and Agency factor on the Student Attitudes to School Survey from 62% (2021) to 67%.	Positive endorsement Student Voice and Agency - 65%
		By 2025, to increase the percentage positive endorsement for the seek feedback to improve practice factor in the Teaching and Learning-Practice improvement module on the School Staff Survey from 40% (2021) to 60%. By 2025, to increase the Use of a pedagogical model factor in the School Staff Survey in the Teaching and Learning Practice improvement module from 60% (2021) to 75%.	Seek Feedback- 58%Maintain improvement in Use of Pedagogical model (100% in 2022)
To strengthen student wellbeing.	Yes	By 2025 to increase the percentage positive endorsement in the Student Attitudes to School Survey for: • Emotional awareness and regulation factor in the emotional and relational domain from 62% (2021) to 72%. • Perseverance factor in the learner characteristics and disposition domain from 71% (2021) to 77%.	Maintain improvement in Emotional awareness (71% in 2022)Maintain Perseverance (78% in 2022)

By 2025 to increase the percentage positive endorsement for the coherence factor in the professional learning module on the School Staff Survey from 61% (2021) to 73%.	Maintain significant improvement in coherence (86% in 2022)
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Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.			
12-month target 1.1-month target Increase percentage of students top 2 bands in Year 5 Numeracy to 40% -Student Survey for 'emotional awareness and regulation' to 72% positive endorsement -Student Survey for 'perseverance' to 80% endorsement				
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy			
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in lin	ne with system priorities for 2023.		
Goal 2	To optimise literacy and numeracy outcomes for all students.			
12-month target 2.1-month target In 2023 Top 2 Bands, -60 percent of Year 5 Reading				

	-40 percent of Year 5 Writing -45 percent of Year 5 Numeracy			
12-month target 2.2-month target				
12-month target 2.3-month target	Academic emphasis - 72% (match 2022 result) Collective Efficacy- 86% Guaranteed and Viable Curriculum-76% Professional Learning-45% Analyse Data - 80%			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 2.a Excellence in teaching and learning	To ensure a guaranteed and viable curriculum is implemented throughout the school.	No		
KIS 2.b Excellence in teaching and learning	To implement a consistent instructional model across the school.	Yes		
KIS 2.c Excellence in teaching and learning	To build teacher capacity in data literacy and assessment to challenge and extend all students at their point of need. Yes			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention. Staff survey results dramatically improved in 2022. This saw the school surpass some of the targets in the Strategic Plan targets set the year prior. Building on this momentum and well-supported by leadership, the school's instructional model of again be a focus in 2023. With new staff induction and support is key as well as ensuring there is consistency across the school.				
Goal 3	To build student agency to maximise learning growth.			

12-month target 3.1-month target	Student Agency and Voice-80%			
12-month target 3.2-month target	Positive endorsement Student Voice and Agency - 65%			
12-month target 3.3-month target	Seek Feedback- 58% Maintain improvement in Use of Pedagogical model (100% in 2022)			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 3.a Positive climate for learning Utilise the instructional model to facilitate routine student agency in learning.		Yes		
KIS 3.b Excellence in teaching and learning	Develop and implement a whole-school approach to student goal-setting and feedback.	No		
KIS 3.c Community engagement in learning	Empower all students as active, global citizens.			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The SALT - Student Action Leadership Teams- student leadership model was launched in 2 visibility of student leadership as well as achievements. From publishing the school's fortnigl stalls at the local council markets the students experienced leading through learning and stuthe daily instructional program. Student survey results show high levels of engagement in the implementation will be refined to incorporate key curriculum standards.	htly newsletter to running market ident agency was incorporated into		
Goal 4	To strengthen student wellbeing.			
12-month target 4.1-month target Maintain improvement in Emotional awareness (71% in 2022) Maintain Perseverance (78% in 2022)				
12-month target 4.2-month target	Maintain significant improvement in coherence (86% in 2022)			

Key Improvement Strategies	Is this KIS selected for focus this year?		
KIS 4.a Positive climate for learning	To build a collective understanding and shared literacy of wellbeing.	Yes	
KIS 4.b Professional leadership	To activate the school's strengths-based approach to learning and relationships.	No	
KIS 4.c Positive climate for learning	2		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention. Yarra P.S has achieved significant improvement in survey results focused on the theory of action that posits wellbeing's positive impact on student learning and strengths.		•	

Define actions, outcomes, success indicators and activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12-month target 1.1 target	Increase percentage of students top 2 bands in Year 5 Numeracy to 40% -Student Survey for 'emotional awareness and regulation' to 72% positive endorsement -Student Survey for 'perseverance' to 80% endorsement
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Review and refine the Numeracy curriculum with a focus on implementing authentic learning opportunities for students to target their point of need Develop data literacy of teachers to inform understanding of student needs and identify students requiring support and extension
Outcomes	Students will know how lessons are structured and how this supports their learning Students will be challenged and supported to learn at point of need Teachers will have a shared understanding of Mathematics teaching and learning at Yarra Primary School Teachers will confidently and accurately identify the student learning needs of their students Teachers will reflect on teaching and learning as a result of coaching, support and observation Leaders will support the continuous development of shared understanding of agreed teaching and learning practices
Success Indicators	 Teachers input in a timely manner formative assessment data and summative judgements against curriculum within and across teams for collective efficacy Teachers routinely apply use of strategies from professional learning Victorian Curriculum documentation, scope and sequence documents in weekly planning NAPLAN results Student, staff and parent perception survey results (standardised as well as focus groups) Teacher Judgement data

Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Based on trend data analysis develop a whole school Numeracy Professional Learning plan that supports staff to address Numeracy learning needs Professional Learning and Implementation of the 3 + 2 model		☑ Numeracy leader	☑ PLP Priority	from: Term 1 to: Term 4	\$6,000.00
		☑ Numeracy leader ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$2,000.00
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vuln			ecially the most vulnerable	
Actions	Integrate Visible Wellbeing to the Instructional model A focus on building a shared wellbeing literacy to describe our social and emotional experiences.				
Outcomes	Students will articulate the social and emotional barriers and enablers to their learning growth Students will know how lessons are structured and how this supports their learning Students will be challenged and supported to learn at point of need Teachers will have a shared understanding of the Social and Emotional teaching and learning at Yarra Primary School Teachers will confidently and accurately identify the student learning needs of their students Teachers will reflect on teaching and learning as a result of coaching, support and observation Leaders will support the continuous development of shared understanding of agreed teaching and learning practices Students will report increased emotional awareness and resilience At-risk students will be identified and received targeted support in a timely manner Teachers will plan for individual student learning and wellbeing needs and comprehensively evidence adjustments for students Students, Staff and families will share a common understanding of the whole school approach to Visible Wellbeing. Leaders will directly support students mental health and/or provide referrals Leaders will support the professional development of teacher and education support staff learning needs to enable them to			g practices estments for students /ellbeing.	
Success Indicators Documentation of interventions Adjustments for students evidence		ed in planning and classroom pract	ice		

	Completion of Disability Inclusion Profiles Survey results Attendance data					
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams	
Visible Wellbeing -DET funded School Mental Health program from the Victorian State Government		☑ All staff	☑ PLP Priority	from: Term 1 to: Term 4	\$30,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items	
Goal 2	To optimise literacy and numeracy outcomes for all students.					
12-month target 2.1 target	In 2023 Top 2 Bands, -60 percent of Year 5 Reading -40 percent of Year 5 Writing -45 percent of Year 5 Numeracy					
12-month target 2.2 target	In 2023 Above Benchmark Growth, -32 percent Reading -30 percent Writing -25 percent Numeracy					
12-month target 2.3 target	Academic emphasis - 72% (match 2022 result) Collective Efficacy- 86% Guaranteed and Viable Curriculum-76% Professional Learning-45% Analyse Data - 80%					
KIS 2.b	To implement a consistent instructional model across the school.					

Building practice excellence							
Actions		Refine and embed PLC/ structures to support teacher collaboration and strengthen teaching practice Review the professional calendar and focus meeting time on building collective efficacy					
Outcomes	Students will know how lessons are structured and how this supports their learning Students will be challenged and supported to learn at point of need Teachers will have a shared understanding of teaching and learning approaches and plan and assess collaboratively Teachers will consult in their teaching teams the student learning needs of their cohort Teachers will routinely reflect on the teaching and learning model as a result of collaborative practices Leaders will support the continuous development of shared understanding of agreed teaching and learning practices						
Success Indicators	Teachers formative assessment data and summative judgements against curriculum Classroom observations routinely demonstrate strategies from professional learning Curriculum documentation, scope and sequence documents in weekly planning Survey results NAPLAN results Student, staff and parent perception survey results Teacher Judgement data						
Activities	People responsible Is this a PL When Activity cost and funding streams						
Allocate time in meeting schedule	schedule for PLC refresher for staff ☑ Learning specialist(s) ☑ PLP Priority from: Term 1 to: Term 4 \$500.00				\$500.00		
Routine observations of teacher p consistency of practice across the		☑ Learning specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$5,000.00		

KIS 2.c Building practice excellence	To build teacher capacity in data literacy and assessment to challenge and extend all students at their point of need.					
Actions	Build staff capacity in assessmen learning needs	t and differentiation in Numeracy an	d Literacy in orde	r to identify and meet st	tudents' individual	
Outcomes Success Indicators	Students in need of targeted Numeracy and Literacy academic support or intervention will be identified and supported Students will know what the next steps are to progress their learning in Numeracy, Reading and Writing Students will display an increased use of academic-specific vocabulary Teachers will identify student learning needs based on diagnostic assessment data Teachers will plan for differentiation based on student learning data Teachers will implement differentiated teaching and learning to meet individual student needs using data from pre and post unit assessments Leaders will support teaching staff to build assessment and differentiation practices through clear processes and professional learning Leaders will support teaching staff to revise current Number and Algebra Units Teachers formative assessment data and summative judgements against curriculum Classroom observations demonstrating use of strategies from professional learning					
	 Curriculum documentation, scope and sequence documents in weekly planning NAPLAN results Student, staff and parent perception survey results Teacher Judgement data 					
Activities	People responsible Is this a PL priority When Activity cost and funding streams					
Teachers are supported by Learn assessment resources available for designing assessments to fill surveys, formative assessment re	to the school and develop a plan these needs (e.g., student	✓ Learning specialist(s)✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$2,000.00	
	Further develop and refine the assessment schedule and embed me for staff to come together to create a shared understanding of est practice and pedagogy Assessment & reporting coordinator Friority From: Term 1 \$0.00			\$0.00		

		☑ Learning specialist(s)		to: Term 4			
Goal 3	To build student agency to maxim	To build student agency to maximise learning growth.					
12-month target 3.1 target	Student Agency and Voice-80%						
12-month target 3.2 target	Positive endorsement Student Vo	ice and Agency - 65%					
12-month target 3.3 target	Seek Feedback- 58% Maintain improvement in Use of F	Pedagogical model (100% in 2022)					
KIS 3.a Empowering students and building school pride	Utilise the instructional model to facilitate routine student agency in learning.						
Actions	Strengthen Student Voice and Ag	Strengthen Student Voice and Agency in instructional approaches					
Outcomes	Students will report improved levels of engagement Teachers will plan for and implement student voice and choice within their curriculum areas Teachers will be able to recognise, respond to and refer students' individual learning needs and interests Leaders will support the continuous development, documentation and revision of whole school wellbeing approaches with a focus on student voice and agency						
Success Indicators	Curriculum documentation referencing student voice and agency (with a focus on Years 5 and 6) Student Voice and Agency will be highly visible across the school Survey results Attendance data						
Activities	People responsible Is this a PL priority When Activity cost and funding streams						
	ntify and schedule appropriate professional learning for teachers support staff implementing student agency and voice Student leadership coordinator PLP Friority from: \$500.00				\$500.00		

				to: Term 4	
Implement the VicSRC 'Teach the Teacher' program		☑ Principal ☑ Student leadership coordinator	□ PLP Priority	from: Term 1 to: Term 4	\$2,000.00
Goal 4	To strengthen student wellbeing.				
12-month target 4.1 target	Maintain improvement in Emotion Maintain Perseverance (78% in 20				
12-month target 4.2 target	Maintain significant improvement in coherence (86% in 2022)				
KIS 4.a Health and wellbeing	To build a collective understanding and shared literacy of wellbeing.				
Actions	Strengthen the whole school approach towards social and emotional learning				
Outcomes	Students will report improved emotional awareness and resilience Students will be able to explain what positive mental health means and where they can seek support at school Student leaders will be able to recognise, respond to and refer mental heath concerns Teachers will plan for and implement social and emotional learning within their curriculum areas Teachers will be able to recognise, respond to and refer students' mental health needs Leaders will support the continuous development, documentation and revision of whole school wellbeing approaches				
Success Indicators	Personal and Social Capability SSS factors: instructional leadership, collective efficacy, trust in colleagues AtoSS factors: sense of connectedness, emotional awareness and regulation, psychological distress, resilience				

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Use of a Personal and Social capabilities scope and sequence to support teachers to see and assess the progression and assist in planning teaching and learning programs to meet the diverse needs of students.	☑ Principal ☑ Teacher(s)	☐ PLP Priority	from: Term 1 to: Term 4	\$500.00

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$19,072.90	\$19,072.90	\$0.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$30,629.54	\$30,629.54	\$0.00
Total	\$49,702.44	\$49,702.44	\$0.00

Activities and milestones – Total Budget

Activities and milestones	Budget
Visible Wellbeing -DET funded School Mental Health program from the Victorian State Government	\$30,000.00
Totals	\$30,000.00

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Visible Wellbeing -DET funded School Mental Health program from the Victorian State Government	from: Term 1 to: Term 4	\$30,629.54	☑ All-School Visible Wellbeing Program
Totals		\$30,629.54	

Additional funding planner – Total Budget

Activities and milestones	Budget
Learning Support- EAL and Literacy and Numeracy	\$19,072.90
Totals	\$19,072.90

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Learning Support- EAL and Literacy and Numeracy	from: Term 1	\$19,072.90	✓ School-based staffing✓ Teaching and learning programs and resources

	to: Term 4		☑ Professional development (excluding CRT costs and new FTE)☑ CRT☑ Assets
Totals		\$19,072.90	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Learning Support- EAL and Literacy and Numeracy	from: Term 1 to: Term 4		
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Learning Support- EAL and Literacy and Numeracy	from: Term 1 to: Term 4		
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Based on trend data analysis develop a whole school Numeracy Professional Learning plan that supports staff to address Numeracy learning needs	☑ Numeracy leader	from: Term 1 to: Term 4	✓ Curriculum development✓ Formalised PLC/PLTs✓ Demonstration lessons	 ☑ Whole school pupil free day ☑ Professional practice day ☑ Network professional learning 	✓ Internal staff ✓ Subject association ✓ Departmental resources Toolkit	☑ On-site
Visible Wellbeing -DET funded School Mental Health program from the Victorian State Government	☑ All staff	from: Term 1 to: Term 4	 ✓ Planning ✓ Collaborative inquiry/action research team ✓ Student voice, including input and feedback 	 ☑ Whole school pupil free day ☑ Professional practice day ☑ Formal school meeting / internal professional learning sessions 	✓ Practice Principles for Excellence in Teaching and Learning ✓ High Impact Teaching Strategies (HITS)	☑ On-site